

STATE OF HAWAII DEPARTMENT OF HUMAN SERVICES

Med-QUEST Division
Policy and Program Development Office
P. O. Box 700190
Kapolei, Hawaii 96709-0190

December 12, 2014

Ms. Joelene K. Lono, Executive Director Ke Ola Mamo Native Hawaiian Health Care System-Oahu 1505 Dillingham Boulevard, Room 205 Honolulu, Hawaii 96817

Dear Ms. Lono:

RE: Proposed 1915(c) Home and Community-Based Services Waiver Transition Plan

Pursuant to tribal consultation requirements in section 1902(a)(73) of the Social Security Act as amended by section 5006(e)(2) of the American Recovery and Reinvestment Act of 2009, the Department of Human Services, Med-QUEST Division is soliciting your consultation on the proposed 1915(c) Home and Community-Based Services (HCBS) transition plan for home and community-based services settings.

The 1915(c) HCBS Waiver transition plan for home and community-based services settings is required as outlined by the Centers for Medicare & Medicaid Services in 42 C.F.R. 441.301(c)(4). The purpose of the transition plan is to ensure Medicaid beneficiaries are receiving HCBS in settings that meet the quality requirements specified in the final rule and are appropriate based on the needs of the individual as indicated in their person-centered service plan. The final rule provides the State the opportunity to develop a transition plan that encompasses a period of up to five (5) years after the effective date of the regulation to meet the provisions of the final rule.

Please provide your written comments by January 15, 2015 to the:

Department of Human Services Med-QUEST Division P.O. Box 700190 Kapolei, Hawaii 96709-0190

Attention: Ms. Patricia M. Bazin

Health Care Services Branch

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The 1915(c) HCBS Waiver transition plan is enclosed for your reference. Should you have any questions or desire a meeting, please call Ms. Patricia Bazin at 808-692-8083 or e-mail her at pbazin@medicaid.dhs.state.hi.us.

Thank you for your efforts, support, and advocacy for the American Indian and Alaska Native communities and your continuing support of our Medicaid programs.

Sincerely,

Kenneth S. Fink, MD, MGA, MPH Med-QUEST Division Administrator

Enclosure

HAWAII STATEWIDE TRANSITION PLAN FOR HOME AND COMMUNITY BASED SERVICES (HCBS)

The State of Hawaii has prepared this statewide transition plan in accordance with the new Home and Community Based Services (HCBS) regulations in 42 CFR Section 441.301(c)(4)(5) and Section 441.710(a)(1)(2). This plan addresses settings where home and community based services are provided through the Med-QUEST Division's QUEST Integration program and the 1915(c) waiver for persons with intellectual/developmental disabilities. Hawaii's plan outlines the activities to be undertaken by the State in partnership with the individuals who receive home and community based services, their families, friends, advocates, providers, and other stakeholders. The plan is organized into three sections: Assessment, Remediation, and Stakeholder Engagement/Public Input. Action steps, timeframes and the products of the steps are included with each area of the HCBS Plan.

Section 1: Assessment

This area focuses on two key areas: 1) a system-level analysis of the State's regulations, standards, policies, licensing requirements, and other provider requirements that ensure settings to ensure full and on-going compliance with the federal requirements; and 2) an analysis of settings where HCBS are delivered to assess readiness to meet the federal regulations. The Assessment Phase employs a number of strategies to fully assess and determine

compliance

#	Action Item	Description	Proposed Start Date	Proposed End Date	Responsible Agency(s)	Key Stakeholders	Sources or Documents	Outcome
Ass	essment Activities							
1	Review State Statutes, Rules, Regulations, Standards, or Other Requirements	State will review current statutes, rules, regulations, standards, or other requirements to identify any needed changes for full compliance with the HCBS settings requirements.	10/17/14	04/01/15	DOH-OHCA, DHS-DDD, DOH-DDD	Participants, families, SAAC, SPIN, DHS, OHCA, DOH-DDD, DD Council, Providers	HRS, HAR, Waiver Standards, contracts, HCBS rules, CMS guidance	Identified areas where current language needs to be strengthened or revised for full compliance with the HCBS settings requirements.
2	Compile list of all licensed homes where HCB services are provided (residential only)	Build database with information on every home that provides HCB services: • Provider name; • Address; • Numbers of participants; • Names of HCBS participants by setting; • Other	01/01/15	01/30/15	DOH-OHCA DOH-DDD	My Choice My Way team are the decision makers on the factors to gather	DOH-DDD- OCB, DOH-DDD- CMB, DOH-OHCA	Obtain comprehensive list of all licensed homes

3	Develop Process for Settings Analysis and Identify the Assessors	My Choice My Way workgroup advises State on development of the process for assessing and analyzing all HCBS settings. Workgroup develops a matrix for determining settings for onsite review in addition to the mandatory Category 3 settings. State is responsible for identifying assessors of selected sites.	01/01/15	02/15/15	DHS-MQD	Participants, families, SAAC, SPIN, DHS, OHCA, DOH-DDD, DD Council, Providers	HCBS rules, CMS guidance	Written process and training module for assessor. Share process and tools with providers.
4	Develop the Settings Analysis Tool	The tool will assist in identifying current settings and classifying them into categories: • Category 1- Yes, meets requirements • Category 2- Not Yet, can meet with remediation • Category 3- Not yet, presumed not HCBS but State will require heightened scrutiny • Category 4- No, does not meet requirements	01/01/15	02/15/15	DHS-MQD	Providers	HCBS rules, CMS guidance	A copy of the tool will be submitted as a component of the transition plan.
5	Revise transition plan to include assessment information as described below	Transition plan will be updated to incorporate information found from assessment of providers and participants/consumers. Stakeholders will review transition plan for input.	10/01/15	11/30/15	DOH-DDD, DHS-MQD	Participants, families, SAAC, SPIN, DHS, OHCA, DOH-DDD, DD Council, Providers	HCBS rules, CMS guidance	Remediation phases of transition plan are updated to include additional information gathered from assessments.

	ticipants/Consumers							
6	Develop the Participant/	HCBS participants and consumer advocacy entities will receive	01/01/15	02/01/15	DHS-MQD	Participants,	Crosswalk	A copy of the survey
	Consumer	the survey. The survey will		Ī		families, SAAC,	document of NCI and	will be submitted as a
	Experience Survey	provide the				DD Council	HCBS Rule.	component of the
	Experience Survey	participant/consumer the		14		DD Council	Other	transition plan.
		opportunity to report their					states'	
		experience with their current		4.0	W = .5 .		surveys	
		HCBS settings. Survey will:		1			and CMS	
		- Formatted in larger font size	94 3	5			exploratory	
	2 31	(i.e., 18 point);					questions	
	9	- Include pictures;				W-52	questions	
		- Plain language; and				Y =		
		- Reading level; and						
		- Referred to SAAC for input						
		prior to issuing.			=	, II		
,	Select a	State will select a statistically	02/01/15	02/28/15	DOH-DDD,	Participants,	Compiled	Identify a statistically
	Statistically	significant sample of HCBS			DHS-MQD	families, SAAC,	database	significant sample of
	Significant Sample	Participants who live in				SPIN	(Assess-	HCBS participants
	of HCBS	provider-owned or controlled					ment #2)	residing in provider-
	Participants	settings to complete the						owned or -controlled
		Consumer Experience Survey		e: 11				settings.
3	Conduct a	State will conduct an	03/01/15	04/30/15	DOH-DDD,	Participants,	HCBS rules,	Identified current
	Participant/	assessment using the Participant			DHS-MQD	families, SAAC,	CMS	level of compliance
	Consumer	Experience Survey:		ma g		SPIN	guidance	with the HCBS
	Experience Survey	 Identify organization(s) that 				DD Council		settings
		help participant/consumer		No.			===	requirements.
		complete survey (i.e., Case	я ₍₃ –10					Identified settings for
		Management Agencies, DDD			ie i			remediation.
		Case Managers, DD waiver			8			
		agencies that do not provide						
		residential services);						
		Utilize family members who	_					
		have						=

		active contact with their relative to interpret the needs/experiences of nonverbal participants/consumers; Ask SAAC to complete the survey; Instructional information when issuing; Post form on-line (and through survey monkey) to download in addition to mailing; Contact information for questions- e-mail and voice mail; Self-addressed envelope to return to DHS-MQD; and Fax # to send back.						
9	Participant Survey- Training for Organizations	Training provided to organizations to help participants complete survey.	02/01/15	02/28/15	DOH-DDD, DHS-MQD	Providers	HCBS rules, CMS guidance	Individuals assessing providers for compliance with HCBS settings will have training to complete this task.
10	Analysis of Participant/Consu mer Experience Survey	State will perform an analysis that confidentially matches providers with their participants/consumers to verify if assessments are accurate.	05/1/15	06/30/15	DOH-DDD, DHS-MQD	Participants, families, SAAC, SPIN DD Council	HCBS rules, CMS guidance	Identified current level of compliance with the HCBS settings requirements. Identified settings for remediation.

Pro	viders							
11	Develop the Provider Self- Assessment Survey	The survey will assist in identifying provider readiness and classifying them into categories identified in Assessment #4.	01/01/15	02/01/15	DHS-MQD	Providers	HCBS rules, CMS guidance	A copy of the survey will be submitted as a component of the transition plan.
12	Identify providers who will complete Self-Assessment Survey	All providers will be given the opportunity to complete the Provider Self-Assessment Survey Tool	02/01/15	02/28/15	DOH-DDD, DHS-MQD	Providers	Compiled database (Assess- ment #2)	Identify providers to complete assessment.
13	Conduct a Provider Self- Survey	Providers will conduct a self- assessment of settings using the Provider Survey: Instructional memo prior to issuing;	03/01/15	04/30/15	DOH-DDD, DHS-MQD	Providers	HCBS rules, CMS guidance	A copy of the database (without the participant information) will be submitted as a
	2	 Post form on-line to download in addition to mailing; Add the survey to "survey monkey" for completion electronically; Contact information for questions- e-mail and voice mail; and Fax # to send back. 						component of the transition plan.
14	Analysis of Participant/Consumer Experience and Provider Surveys	State will perform an analysis that confidentially matches providers with their participants/consumers to verify if assessments are accurate.	05/1/15	06/30/15	DOH-DDD, DHS-MQD	Participants, families, SAAC, SPIN DD Council	HCBS rules, CMS guidance	Identified current level of compliance with the HCBS settings requirements. Identified settings for remediation.

15	Provider Survey- Training for	Training provided to assessors who will conduct validation of	06/01/15	06/30/15	DOH-DDD, DHS-MQD	Providers	HCBS rules,	Individuals assessing providers for
	Assessors	provider surveys. State will contact University of Hawaii,					guidance	compliance with HCBS settings will
		Centers for Disability Studies (CDS) to identify if they can support performing provider		ę				have training to complete this task.
		validation surveys.				=		
16	Validate the Provider Self- Survey	State staff or designee will conduct a validation review to confirm findings in the provider survey and aggregate data. State identifies providers for remediation.	07/01/15	09/30/15	DOH-DDD, DHS-MQD	Providers	HCBS rules, CMS guidance	Providers are categorized. Identified current level of compliance with the HCBS settings requirements.
<u>.</u>					3	(4)		Identified providers for remediation and initiate corrective action plan.
17	Conduct Mandatory Site Visits for Category 3 and 4 Settings	State will perform a mandatory site visit to facilitate the heightened scrutiny process.	07/01/15	09/30/15	DOH-DDD will be responsible for the settings where waiver participants reside. DHS-MQD will be responsible for the	Participants, families, SAAC, SPIN, DHS, OHCA, DOH-DDD, DD Council, Providers	HCBS rules, CMS guidance	State shall plan to provide justification of how the setting meets HCBS settings requirements.
		k		=	settings where 1115		1	-

			=	participants reside.		
		ti .		Where both		=
				live in one		
=				home, DOH-		
	V		12	DDD and		
	**			DHS-MQD	12	
				will be		
				perform a		
	=			join site		
				visit.		

Section 2: Remediation

The State must include remediation activities with timeframes for completion and the process for monitoring to assure that milestones are met as Hawaii moves toward full compliance with the HCBS Rule. Remediation will include revise administrative rules, provider standards, and training to assure compliance with revisions.

#	Action Item	Description	Proposed	Proposed	Responsible	Key	Sources or	Outcome
,			Start Date	End	Person(s)	Stakeholders	Documents	
				Date				
1	Modify State Statutes, Rules, Regulations, Standards, or Other Requirements	State modifies statutes, rules, regulations, standards, or other requirements to identify any needed change for full compliance with the HCBS settings requirements.	06/01/15	06/01/17	DOH-OHCA, DHS-MQD, DOH-DDD	Participants, families, SAAC, SPIN, DHS, OHCA, DOH-DDD, DD Council, Providers	HCBS rules, CMS guidance	State statutes, rules, regulations, standards, contracts, or other requirements are revised and are in full compliance with the HCBS settings requirements.
2	Issue Provider Remediation Action Letter	State provides report to each provider with settings that require remediation and works with providers to develop site-specific, as well as provider-wide, action plans to achieve full compliance. This process includes: Template letter for remediation; and Corrective action format.	10/01/15	11/30/15	DHS-MQD, DOH-DDD	Providers		A copy of the template letter for remediation action will be submitted as a component of the transition plan. Providers review the remediation requirements and develop a corrective action plan to meet the HCBS settings requirements.

3	Justify Category 3 Settings through a Heightened Scrutiny Process	State provides justification that the setting that is presumed not to be HCBS is in fact HCBS and does not have the qualities of an institution, if applicable. Submits justification to CMS for review/approval.	07/01/15	12/31/15	DHS-MQD, DOH-DDD	Participants, families, SAAC, SPIN, DHS, OHCA, DOH-DDD, DD Council, Providers		CMS accepts Hawaii's justification of category 3 settings.
4	Develop operational procedures for compliance with revised State statutes, rules, regulations, standards, or other requirements	Identify areas within modified statutes, rules, regulations, standards, or other requirements that need changes to operational procedures for full compliance with the HCBS settings requirements. • Category 1- Use their operational practices as a guide for other providers for developing remediation	01/01/16	06/30/16	DOH-OHCA, DHS-MQD, DOH-DDD Providers	Participants, families, SAAC, SPIN, DHS, OHCA, DOH-DDD, DD Council, Providers	HCBS rules, CMS guidance	Operational procedures are developed for providers to follow to meet State statutes, rules, regulations, standards, contracts, or other requirements and are in full compliance with the HCBS settings requirements.
5	Train providers on revised operational procedures	State will train providers on operational procedures to meet compliance with the HCBS settings requirements. This training will include "train the trainer" components for ongoing training.	07/01/16	08/31/16	DHS-MQD, DOH-DDD	Providers	HCBS rules, CMS guidance	Providers understand operational procedures to meet full compliance with the HCBS settings requirements.
6	Develop Standard Remediation Requirements	State develops standard remediation requirements for each element of the survey where non-compliance noted (a "no" response on the Provider or Participant/Consumer Self-Assessment Survey).	07/01/16	08/31/16	DHS-MQD, DOH-DDD	Providers	DOH-DDD Provider review template for some examples	Providers will have clear instructions on how to remediate the issues of noncompliance

7	Issue Updated	Reports to be provided annually	09/01/16	Ongoing	DHS-MQD,	Providers		Providers will have
	Provider	and on an ongoing basis to			DOH-DDD			feedback on their
	Remediation	assess that those provider			- 2		-	status of remediating
L	Action Letter	settings are in compliance.						non-compliance.
8	Provider Oversight and Monitoring	State will provide oversight over the providers during the remediation period by: • Verifying that the provider accepted the corrective action plan and provides the State with a remediation action plan; • Monitoring providers by performing onsite compliance reviews	09/01/16	Ongoing	DHS-MQD, DOH-DDD			Assure providers maintain compliance with statutes, rules, regulations, standards, contracts, or other requirements.
		annually; andTracking remediation efforts.						- 501 %
9	Provider	New prospective providers will	11/07/14	Ongoing	DOH-OHCA			Provider is in full
	Qualifications for	receive information and			DOH-DDD			compliance with the
	New Enrollees	technical assistance on HCBS	8					HCBS settings
		settings requirements.				₩ =		requirements prior to
	8	-	2				_	providing services
	Ŷ				11			once requirements
					12		174	are enacted in HRS
								and HAR.

Section 3: Key Stakeholder Engagement and Public Comment

Hawaii will use a transparent and robust stakeholder engagement process to provide information and gather input throughout the process of developing the transition plan and its implementation. Stakeholders were included on the My Choice My Way workgroup and are instrumental in developing the action steps, timeframes, and outcomes. DHS-MQD will announce the 30-day public comment period through website, newspaper, and public forum. DHS-MQD will retain all comments for future review.

	Action Item	Description	Proposed Start Date	Proposed End Date	Responsible Person(s)	Key Stakeholders	Sources or Documents	Outcome
1	Announcement of Public Comment Period	 Post the announcement in at least two forms. One will be public notice in newspapers. One will be public forum at Queen's conference center. Recommend press release to Director's office 	12/16/14	01/30/15	DHS-MQD	Participants, families, SAAC, SPIN, DHS, OHCA, DOH-DDD, DD Council, Providers	Transition plan supporting documenta tion	DHS-MQD obtains comments from stakeholders on its proposed transition plan.
2	Tribal council requirements	Assure that tribal council requirements are met	12/12/14	02/15/15	DHS-MQD	Ke Ola Mamo	Tribal council letter and draft transition plan	DHS-MQD obtains comments from Ke Ola Mamo on its proposed transition plan.
3	Posting on website	My Choice My Way will determine website where documents will be posted for review by public. Websites include: DHS/MQD DOH/DDD Blog SPIN (both website and Facebook page) SAAC (Facebook page)	11/14/14	Ongoing	DOH-DDD, DHS-MQD, DD council, SAAC, SPIN	Participants, families, SAAC, SPIN, DHS, OHCA, DOH-DDD, DD Council, Providers	Transition plan Supporting documenta tion	Documents posted and updated as needed. Links developed so users can easily reach the site where documents are located.

4	Develop summary of transition plan	Develop summary of transition plan document for communication to: • Participants/consumers/ families: • Formatted in larger font size (i.e., 18 point); • Include pictures; • Plain language; • Reading level; and • Referred to SAAC for input prior to issuing.	12/08/14	01/07/15	DOH-DDD, DHS-MQD	Participants, families, SAAC, SPIN, DHS, OHCA, DOH-DDD, DD Council, Providers	Summary of Transition plan	The Summary of Transition plan will be modified to a document that can be used in training and education.
5	Public Forum	My Choice My Way shares the transition plan with stakeholders in a public forum (Statewide) to provide information and answer questions. • Queen's conference center • Include ASL interpreter • Include amplifying devices, as needed	01/14/15	01/14/15	My Choice My Way workgroup	Participants, families, SAAC, SPIN, DHS, OHCA, DOH-DDD, DD Council, Providers	Transition plan Supporting documenta tion	DHS-MQD provides information to the public on the transition plan and is able to address questions from the community.
6	Compile and Retain Public Comments	State will compile and summarize all comments and retain all public input per CMS requirements,	01/30/15	ongoing	DHS-MQD			Submit Comments summary document with Transition Plan to CMS
7	Revise Transition Plan as needed based on public comments	Based on public comments, the state may revise the statewide transition plan to address comments.	02/01/15	03/15/15	My Choice My Way workgroup	Participants, families, SAAC, SPIN, DHS, OHCA, DOH-DDD, DD Council, Providers	Comments from transition plan and supporting documents	Statewide Transition Plan revised as needed or additional evidence/ rationale for state's decision if contrary to public comment.

8	Develop	Establish communication	11/14/14	2/15/15	DOH-DDD,	Participants,		Mechanisms in place
	communication	procedures, including by email			DHS-MQD	families,		for responding to
	channels for	and phone, for stakeholders to				SAAC, SPIN,		stakeholder
	stakeholders	get questions answered with				DHS, OHCA,		questions, and
		Frequently Asked Questions		,	113	DOH-DDD, DD		compiling Frequently
		document compiled.				Council,	. ~	Asked Questions.
		Set up My Choice My Way e-		-		Providers		
		mail e-mail account						
		Determine one telephone						
		number to call with						
		questions						
		One primary way to receive				1995 A. C.		
		comments	-			N. H.		
		Compile Q&A for posting on		-	100	J.W		
		websites identified in #2						
		above						
9	Provide	State and its partners will	01/22/15	01/2019	DOH-DDD,	Participants,	HCBS rules,	On an ongoing basis,
	Informational	provide informational training	(Forum at		DHS-MQD	families,	CMS	those affected by the
	Sessions for	sessions for waiver participants,	SAAC	,	-	SAAC, SPIN,	guidance	revised HCBS setting
	Waiver	families, and advocates that	Member-			DHS, OHCA,		rules will have an
	Participants,	include both in-person and	ship			DOH-DDD, DD		opportunity to
	Families, and	webinar sessions:	Meeting)			Council,		receive updated
	Advocates	Understanding the final rule				Providers		information.
		and how it may or may not	03/2015					g . II
		effect waiver services;	Every 6					
		Overview of Hawaii's	months					
		Proposed HCBS Transition	07/2015					
		Plan and how it will guide	01/2016					=
		the path forward toward full	07/2016				- 5	
		compliance; and	01/2017					
		Encourage participation	07/2017					
		during periods of public	01/2018				=	
		input.	07/2018					
		Saved and posted on blog.	01/2019		·			

10	Provide Technical	State will provide informational	03/2015	01/2019	DOH-DDD,		HCBS rules,	On an ongoing basis,
	Assistance to	sessions, training and technical	Every 6	-	DHS-MQD		CMS	providers will have
	Providers	assistance opportunities for	months				guidance	an opportunity to
		providers. Provider training and						receive updated
	2	technical assistance include	07/2015	-	= 0	,		information on HCBS
		both in-person and webinar	01/2016			-	1	settings rules.
		sessions:	07/2016		10		п	
		Understanding the final rule	01/2017					
		and how it may or may not	07/2017	5	8-			8 1
		effect waiver provider	01/2018					10
		services	07/2018	9				
		 Overview of Hawaii's 	01/2019	-				*
		Proposed HCBS Transition		-				
		Plan and how to achieve and	=					
		maintain full compliance						8
		Encourage participation						
		during periods of public					1	
	g g	input.						
		Saved and posted on blog					[9
		Organizations that have						
		expressed interest include:						14
		Case Management Agencies		S200			(2)	
		Community Care Foster				-	=	
		Family Home Association(s)	¥					
	V V	Hawaii Waiver Providers			:-			<u>‡</u>
	- X	Association (HWPA)						
		Adult Residential Care Home						
		Association(s)				= 1		

Acronyms	*		
CMS	Centers for Medicare & Medicaid Services	HCBS	Home and Community Based Services
CMB	Case Management Branch, DDD	HRS	Hawaii Revised Statutes
СТА	Community Ties of America, Inc.	My Choice My Way workgroup	Group of individuals representing SAAC, SPIN, HCBS providers, DOH-DDD, DD Council, DOH-OHCA, and DHS-MQD
DOH	Department of Health	MQD	Med-QUEST Division
DDD	Developmental Disabilities Division	OHCA	Office of Health Care Assurance
DD Council	Hawaii State Council on Developmental Disabilities	SAAC	Self-Advocacy Advisory Council
DHS	Department of Human Services	SPIN	Special Parent Information Network
HAR	Hawaii Administrative Rule		